

Boulder Fire Department
Front Range Fire Rescue
Greeley Fire Department
Longmont Fire Department
Loveland Fire Rescue Authority



Mountain View Fire Protection District
Platte Valley Fire Protection District
Poudre Fire Authority
Wellington Fire Protection District
Windsor-Severance Fire Rescue

**FRFC Board of Directors
Notice of Special Board Meeting and Agenda
September 29, 2022, 1:30 PM**

**Windsor Severance Fire Rescue
100 N 7th Windsor Colorado
Video and phone conference attendance options below**

Agenda is preliminary and subject to change by majority vote of the Board at the meeting.

Individuals requiring special accommodation to attend and/or participate in this meeting, please advise the ADA Compliance Officer at Chief@frontrangefireconsortium.org or call 847.778.0411 to assist with any specific need(s) as soon as possible.

- 1. Call To Order**
- 2. Director Roll Call**
- 3. Approval or Changes to the Agenda**
- 4. Discussion/Possible Action: Approval of Previous Board Meeting Minutes**
- 5. Call to the Public**
- 6. Discussion/Update: Introduce Business Support Services Specialist - Cherie Kozak**
- 7. Update: FRFC Insurance Coverage Modifications**
- 8. Discussion / Possible Action: 2022-2 Academy Update**
- 9. Status Update on 2022-2 Academy Information: Legal Fees Incurred to Develop IGA with LFRA**
- 10. Discussion: Updated Financial Report**
- 11. Discussion/Update: Envision Leadership Update**
- 12. Discussion/Possible Action: 2023 Budget Proposal**
 - a. 2023 Dues – FRFC Membership, Academy
 - b. Wage Adjustment Consideration

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13. 2023-01 Academy Projections

- a. **Estimated Numbers Due by December 1st**

14. Discussion/Presentation: Consideration of FRFC Structure and Future Opportunities for Operational Effectiveness

15. Discussion/Possible Action: Consideration for Additional Special Meeting(s)

16. Discussion: 2023 Election of Officers November Meeting

- a. **President**
b. **Vice-President**
c. **Secretary/Treasurer**

17. Next Regular Meeting 10:00am November 9, 2022, Poudre Fire Authority Station 8 - 4800 Signal Tree Timnath

18. Adjournment

The meeting will also be held via ZOOM:

Windsor Station 1 is inviting you to a scheduled Zoom meeting.

Topic: FRFC Special Meeting

Time: Sep 29, 2022, 01:30 PM Mountain Time (US and Canada)

Join Zoom Meeting

<https://us02web.zoom.us/j/82453116765>

Meeting ID: 824 5311 6765

One tap mobile

+17193594580,,82453116765# US

+16699006833,,82453116765# US (San Jose)

Dial by your location

+1 719 359 4580 US

+1 309 205 3325 US

Meeting ID: 824 5311 6765

Find your local number: <https://us02web.zoom.us/j/82453116765>

MINUTES
BOARD OF DIRECTORS SPECIAL BOARD MEETING
FRONT RANGE FIRE CONSORTIUM

Date: August 10, 2022

LOCATION: In-person attendance at Greeley Fire Department and includes video and phone conference attendance as needed.

1. **Call to Order:** President Kris Kazian call the meeting to order at 1001.
2. **Roll Call and Attendance: Board Members Present,** Brian Kuznik (Greeley), Kris Kazian (Windsor), Mike Patterson (Wellington), Michael West (Front Range Fire Rescue), Tim Sendelbach (Loveland Fire), Greg Ward (Loveland Fire) Jim Klug (Platte Valley), Mike Calderazzo (Boulder), Derek Bergsten (PFA), Dan Higgins (Longmont)

Also Present: Eric Klaas (LFRA), Jeramie Greer (WSFR), Steve Dawald (WSFR), Cindy Heesemann, Sarah and Ben with James Vincent Group. John and Christy presenting from TCW Risk Management

Board Members Absent: Dave Beebe (Mountain View)

3. **Approval or Changes to the Agenda:** No changes to the presented agenda.

*Motion to approve the agenda (Brian Kuznik) seconded (Mike Patterson)
All approved*

4. **Discussion / Possible Action: Approval of previous meeting minutes**

*Motion to approve the previous meetings minutes from the regular BOD meeting on July 14, 2022 (Dan Higgins)
Seconded (Mike West)
All Approved*

5. **Call to the Public: none**

6. **Presentation: Current FRFC Insurance Coverage and Alternate Options**

- a. John and Christy with TCW presented the current insurance plan in place for FRFC and potential options for the future.
- b. Christy began by reviewing the current policy. A policy is in place for an office in Fort Collins and FRFC has recently added the Loveland site. Per the current IGA, FRFC is required to insure the property and liability insurance at specific departments utilized throughout an academy. FRFR gives a weekly report to TCW with location information.
- c. Christy recommends removing the word property from the IGA. The general liability policy covers “damage premises rented to you” this covers property damage while utilizing agency premises during academy training. The current procedure is to add on the agency properties as they are used then remove them after use. This is a time consuming, costly process. Changing this process could save around \$2,000 in premium and many labor hours. Chief Kazian clarified that we are currently paying for each agency building when using the site during the academy. Christy confirmed that this is how this is currently working. The thought at the time was to ensure that the agencies were covered in the event of damage. Chief also added that the IGA will need to be reviewed and updated and the insurance can be addressed at the same time.
- d. Last year the insurance costs were \$18,600 with around a \$2,000 credit at the end of the fall academy. Due to the current construction and labor costs this number could increase. Chief Sendelbach asked if it is possible to make the changes without an updated IGA due to the time constraints with beginning the academy on August 25. Chief and Christy recommend having a discussion with the Attorney to ensure that bases are covered, and legal requirements are met. Christy recommends

looking to add cyber security to the policy, these types of claims are becoming more and more of an issue.

- e. What would it take to draw up a revised policy in preparation for the discussion with Emily? Christy explained that she would need an email stating that FRFC no longer needs to insure the property portion of the fire academy and would keep the office and the Loveland site.
- f. Chief Kazian reviewed the email from Emily regarding the insurance coverage and the overall IGA and the necessary changes that may need to occur.

Update only, no action needed

7. Discussion/Possible Action: Consideration of Insurance Coverage Plan

- a. What would the Board like the next steps to be? Chief Higgins suggests instructing TCW to cover liability while on agency sites. (Short term) If the IGA is to be revised then the insurance wording can be addressed.
- b. Christy with TCW will send a recap email to ensure the wording/intent is clear.
- c. Chief Kazian will send an email asking TCW to remove the property portion of the insurance coverage.

Motion to make the adjustment to the insurance policy to carry liability insurance which covers the property listed (Dan Higgins)

Seconded by (Mike Patterson)

All approved

8. Information: Conflict of Interest Waiver with Ireland Stapelton

- a. Ireland Stapelton asked that a conflict-of-interest waiver be signed. They represent member agencies within FRFC and require the form be signed. Chief Kazian has signed the form.
- b. Chief Sendelbach adds that this was a matter of timing and not a huge issue but more of a formality.

Update only: No action needed

9. Discussion: Updated Financial Report

- a. Ben and Sarah with James Vincent Group gave an update on the financial report.
- b. The report gives more detail and Chief Kazian thanks JVG for the additional information.
- c. Ben states that additional credit card information was provided.
- d. Waiting for the academy to begin and will continue to provide monthly reports.

Motion to accept the current financial report (Mike Patterson)

Seconded by (Mike West)

All approved

10. Discussion / Possible Action: 2022-2 Academy

- a. Chief Klaas gave an update on the 2022-2 Academy
- b. The big-ticket items have been purchases. Awaiting a few items that are back ordered. The AV items are in and getting set up.
- c. Waiting for the certificate of occupancy (will be a TCO) of the Forge building. Parts are on order for repairs that are needed. Chief is hoping to move in tables, chairs, and mats on Aug. 15.
- d. Chief Higgins asked about using the fitness app, Chief Klaas adds that the FRFC will move away from the app and utilize Emily Allen and PFT's for the fitness portion as a leased resource.
- e. The current number is 28 recruits.
- f. Inventory is moving along and currently using Salamander.
- g. Chief Klaas will purchase a router for around \$150 vs. renting for \$25 per month.
- h. The Training Officer's is about 90% through the lesson plans. The Board is guiding and giving oversight into the curriculum and lesson plans and not getting involved in the line by line of

curriculum and lesson plans. Chief Klaas is asking instructors for justification within each lesson plan and will review as the academy progresses.

- i. After the academy, TO's, Chief Klaas and the Board will review after action and make adjustments for future academies.
- j. Chief Klaas will reach out to the Board if resources are needed. Chief will do the right thing and Chief Higgins and all the Chief's appreciate the efforts of Chief Klaas and Chief Greer.
- k. The code of conduct included in the Board packet will be shared with the Cadre and instructors. Chief West asked about adjunct instructors and when will Chief Klaas instruct on the code of conduct? Chief Klaas will be sending the code of conduct to all instructors before the academy and review in a zoom meeting. Chief Kuznik adds that each home agency should take responsibility for their instructors understanding the expectations before instructing.
- l. Chief Kazian will speak at the beginning of the academy.

No action needed

11. Discussion: Envision Leadership Update

- a. The first semester of Envision Leadership will begin in the spring and second semester will be in the fall.

No action needed

12. Discussion/Possible Action: 2023 Budget Proposal

- a. Ben reviewed the budget proposed in the Board packet. The budget assumes that the membership and academy rates will remain the same at \$10,000 and \$14,250. The budget also assumes 45 recruits for the year and 10 member agencies. There are place holders within the budget and are subject to change.
- b. The budget assumes that the FRFC spends \$12,000 per recruit. The budget can easily adapt if the number of recruits increases or decreases. Does the Board feel comfortable with \$12,000 per recruit? The cost is set at \$12,000 and expenses will be tracked to see if this is accurate. The academy has been reduced from 15 weeks to 13 weeks and other adjustments have been made to decrease the amount per recruit. Agreeing on the fees is crucial for agencies to help build their budgets for 2023.
- c. The budget shows \$100,000 for the Executive Director Administrator and \$65,000 for an Executive Administrative Assistant. Professional development shows \$40,000 revenue and \$40,000 expenses. The expenses are broken out by academy and professional development.
- d. Chief Calderazzo asks if these are employees of the FRFC or contracted rates? If employees, these salaries seem low. Loveland will hire the Executive Administrative Assistant and be a leased resource to begin. It is unknown if the Executive Director will be contracted, employee, or leased resource.
- e. Chief Patterson adds that the leased resources does not cover the individual 100% and agencies end up paying a portion of the resource. Historically, agencies have shared in providing support for the FRFC.
- f. This academy will provide information on the amount of time spent and the cost effectiveness at the end of this academy. Chief Sendelbach feels like the process needs to run one cycle. The academy now has a budget and process improvements. The administrative assistant has been hired and has a start date.
- g. Chief Calderazzo is concerned that some agencies will pay more than others when sending support on OT. Also, consideration on a National Academy style where most instructors are hired on for the academy as independent consultants instead of through the individual agencies and the various pay rates. Some agencies will spend more than others. This will be addresses in item 13.
- h. Chief Sendelbach recommends publishing the budget as presented and making modifications as necessary based on the outcome of this academy.
- i. Chief Kazian asks that if the budget is presented as is, all Board members understand that the FRFC may run at a deficient at the end of the year.
- j. Chief Calderazzo feels like the FRFC should increase the Executive Director position to \$150,000 total. This puts the FRFC negative by \$53,000. Ben states that there are a lot of moving parts and Chief Sendelbach adds that there is \$300,000 in reserve and the ability to absorb some of the changes.

- k. The formal budget will be reviewed and approved at the November meeting.
- l. After discussion the fees will remain at \$10,000 membership fee, \$14,250 recruit fee and a 5% leased resource increase for 2023. After the fall academy there will be improved financial information to make informed decisions going forward.

Discussion and budget planning

13. Discussion/Presentation: Consideration of FRFC Structure and Future Opportunities of Operational Effectiveness

- a. Chief Kuznik and Chief West will present information at a later meeting based on the strategic planning meeting from April 2022.

14. Update: Administrative Support Leased Resource

- a. The position was offered and accepted and will begin August 29.
- b. Chief Klaas is working on the details of the position

15. Discussion/Possible Action: Consideration for Additional Special Meeting

- a. A special meeting will be held on September 29th at 1:00 in Windsor

16. Next Regular Meeting 10:00 am and November 9, 2022, Poudre Fire Authority Station 8 at 4800 Signal Tree, Timnath

17. Adjournment

- a. *Motion to adjourn the meeting at 1225 (Kris Kazian)*
Seconded- (Tim Sendelbach)
All approved

ATTESTATION OF MINUTES:

We attest that the foregoing minutes, which have been approved by the affirmative majority vote of the Board of Directors of the Front Range Fire Consortium, are a true and accurate record of the meeting held on the date stated above.

President/Chairman

Secretary/Treasurer

Front Range Fire Consortium

Budget to Actuals - Academy Expenses

July - December, 2022

	TOTAL			
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGET
Income				
10.5000 Revenue				
0200.00 Academy Payments	370,500.00	370,500.00	0.00	100.00 %
Total 10.5000 Revenue	370,500.00	370,500.00	0.00	100.00 %
Total Income	\$370,500.00	\$370,500.00	\$0.00	100.00 %
GROSS PROFIT	\$370,500.00	\$370,500.00	\$0.00	100.00 %
Expenses				
10.6000 Expenses				
0500.00 Academy Expenses				
0500.01 Printing	440.66	242.00	198.66	182.09 %
0500.02 Books	5,507.19	4,362.00	1,145.19	126.25 %
0500.03 Extinguishers		339.00	-339.00	
0500.04 Rental		969.00	-969.00	
0500.05 Building Materials	83.68	8,724.00	-8,640.32	0.96 %
0500.07 Recruit Clothing	6,879.26	4,847.00	2,032.26	141.93 %
0500.08 Instructor Clothing		485.00	-485.00	
0500.09 Fuel		242.00	-242.00	
0500.11 Food/Water	1,175.56	3,635.00	-2,459.44	32.34 %
0500.12 Propane		388.00	-388.00	
0500.13 Awards		291.00	-291.00	
0500.14 Equipment Repair		1,357.00	-1,357.00	
0500.15 Webbing		170.00	-170.00	
0500.16 Hand Tools		436.00	-436.00	
0500.18 Admin/Logistics Coordinator		9,693.00	-9,693.00	
0500.19 Insurance		5,816.00	-5,816.00	
0500.20 Instructor Lodging		388.00	-388.00	
0500.21 Office Supplies	2,793.45	242.00	2,551.45	1,154.32 %
0500.22 Miscellaneous	3,606.74	2,423.00	1,183.74	148.85 %
0500.23 Testing Equip/Software/Test Bnk		388.00	-388.00	
0500.24 Leased Resources	80,131.00	266,563.00	-186,432.00	30.06 %
Total 0500.00 Academy Expenses	100,617.54	312,000.00	-211,382.46	32.25 %
Total 10.6000 Expenses	100,617.54	312,000.00	-211,382.46	32.25 %
Total Expenses	\$100,617.54	\$312,000.00	\$ -211,382.46	32.25 %
NET OPERATING INCOME	\$269,882.46	\$58,500.00	\$211,382.46	461.34 %
NET INCOME	\$269,882.46	\$58,500.00	\$211,382.46	461.34 %



Front Range Fire Consortium

Monthly Financial Report

Monthly Financial Report – August 2022

Attached are the following for your information and review:

1. Balance Sheet as of August 31, 2022.
2. Summary of reconciled cash balances on August 31, 2022.
3. Income Statement of Revenues and Expenditures for Fiscal Year 2022 to Date, including budget to actual and year-to-date balances.
4. Income Statement Detail for Fiscal Year 2022 to date
5. Fiscal Year 2022 to Date Check Detail Report.
6. 12-Month Cash Flow.

Key points:

- Total Revenue Fiscal Year to Date is \$679,856, which is 87.05% of budget.
 - FY 2022 Membership Revenue of \$100,000.
 - Academy Revenue is \$558,600, includes \$188,100 for Spring 2022 Academy and an accrual of \$370,500 (26 recruits) for Fall 2022 Academy.
 - Professional Development is \$17,075, which is 38.81% of budgeted revenue.
 - Miscellaneous Revenue is \$4,181 for the sale of surplus academy material to PFA.
- Total Expenses Fiscal Year to Date are \$403,220, which is 53.50% of budget.
 - Total Admin expenses are \$48,906, which is 48.42% of budget.
 - Total Academy expenses are \$335,219, which is 52.07% of budget, this includes an accrual for week 1 leased resources of \$19,853.
 - Major Equipment expenses are \$19,096, due to increase in capital needs driven by moving from PFA.

Please contact the Finance Director for any questions or concerns regarding this report.

Front Range Fire Consortium

Balance Sheet As of August 31, 2022

	TOTAL		
	AS OF AUG 31, 2022	AS OF AUG 31, 2021 (PY)	CHANGE
ASSETS			
Current Assets			
Bank Accounts			
1000.01 Bank of Colorado	304,255.41	235,286.92	68,968.49
1072 Bill.com Money Out Clearing	0.00		0.00
Total Bank Accounts	\$304,255.41	\$235,286.92	\$68,968.49
Accounts Receivable			
11000 Accounts Receivable	1,000.00	-6,341.20	7,341.20
Total Accounts Receivable	\$1,000.00	\$ -6,341.20	\$7,341.20
Other Current Assets			
1200 Accrued Academy A/R	370,500.00		370,500.00
12000 Undeposited Funds	0.00	0.00	0.00
Total Other Current Assets	\$370,500.00	\$0.00	\$370,500.00
Total Current Assets	\$675,755.41	\$228,945.72	\$446,809.69
TOTAL ASSETS	\$675,755.41	\$228,945.72	\$446,809.69
LIABILITIES AND EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
20000 Accounts Payable	304.72	-2,061.34	2,366.06
Total Accounts Payable	\$304.72	\$ -2,061.34	\$2,366.06
Credit Cards			
21000 Bank of Colorado CC	16,458.84		16,458.84
Total Credit Cards	\$16,458.84	\$0.00	\$16,458.84
Other Current Liabilities			
2200 Accrued Leased Resource Liability	19,853.00		19,853.00
Total Other Current Liabilities	\$19,853.00	\$0.00	\$19,853.00
Total Current Liabilities	\$36,616.56	\$ -2,061.34	\$38,677.90
Total Liabilities	\$36,616.56	\$ -2,061.34	\$38,677.90
Equity			
32000 Unrestricted Net Assets	362,503.34	176,508.63	185,994.71
Net Income	276,635.51	54,498.43	222,137.08
Total Equity	\$639,138.85	\$231,007.06	\$408,131.79
TOTAL LIABILITIES AND EQUITY	\$675,755.41	\$228,945.72	\$446,809.69

Front Range Fire Consortium
Summary of Reconciled Cash Balances
 Period Ending 12/31/2021

	Bank of Colorado DS 8/31/2022
Beginning Balance	320,875.39
Cleared Transactions	
Checks and Payments	(21,469.98)
Deposits and Credits	4,850.00
Total Cleared Transactions	(16,619.98)
Cleared Balance	304,255.41
Uncleared Transactions	
Checks and Payments	(304.72)
Deposits and Credits	-
Total Uncleared Transactions	(304.72)
Register Balance as of 8/31/2022	303,950.69

Front Range Fire Consortium

Budget vs. Actuals: FY_2022 - FY22 P&L

January - August, 2022

	TOTAL			
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGET
Income				
10.5000 Revenue				
0100.00 Membership Dues	100,000.00	110,000.00	-10,000.00	90.91 %
0200.00 Academy Payments	558,600.00	627,000.00	-68,400.00	89.09 %
0200.50 Misc Revenue	4,181.00		4,181.00	
0300.00 Professional Development	17,075.00	44,000.00	-26,925.00	38.81 %
Total 10.5000 Revenue	679,856.00	781,000.00	-101,144.00	87.05 %
Total Income	\$679,856.00	\$781,000.00	\$ -101,144.00	87.05 %
GROSS PROFIT	\$679,856.00	\$781,000.00	\$ -101,144.00	87.05 %
Expenses				
10.6000 Expenses				
0400.00 Admin		100.00	-100.00	
0400.01 Executive Administrator	10,595.00	35,000.00	-24,405.00	30.27 %
0400.02 Legal	2,347.50	2,500.00	-152.50	93.90 %
0400.03 Insurance	1,702.00	100.00	1,602.00	1,702.00 %
0400.04 Audit/Finance	7,699.91	15,000.00	-7,300.09	51.33 %
0400.05 Leased Resources	974.93	1,000.00	-25.07	97.49 %
0400.07 Office Supplies/Equipment	125.99	1,200.00	-1,074.01	10.50 %
0400.08 Miscellaneous	13.48	100.00	-86.52	13.48 %
0400.10 Web Service	1,279.18	1,000.00	279.18	127.92 %
0400.11 Seminar Expenses	8,231.11	1,000.00	7,231.11	823.11 %
0400.14 Professional Development Expense	15,937.00	44,000.00	-28,063.00	36.22 %
Total 0400.00 Admin	48,906.10	101,000.00	-52,093.90	48.42 %
0500.00 Academy Expenses				
0500.01 Printing	440.66	500.00	-59.34	88.13 %
0500.02 Books	8,002.81	9,000.00	-997.19	88.92 %
0500.03 Extinguishers		700.00	-700.00	
0500.04 Rental	410.32	2,000.00	-1,589.68	20.52 %
0500.05 Building Materials	8,399.88	18,000.00	-9,600.12	46.67 %
0500.07 Recruit Clothing	9,383.45	10,000.00	-616.55	93.83 %
0500.08 Instructor Clothing	1,047.74	1,000.00	47.74	104.77 %
0500.09 Fuel	168.24	500.00	-331.76	33.65 %
0500.11 Food/Water	2,745.38	7,500.00	-4,754.62	36.61 %
0500.12 Propane	1,420.43	800.00	620.43	177.55 %
0500.13 Awards	21.60	600.00	-578.40	3.60 %
0500.14 Equipment Repair	1,034.60	2,800.00	-1,765.40	36.95 %
0500.15 Webbing		350.00	-350.00	
0500.16 Hand Tools		900.00	-900.00	
0500.18 Admin/Logistics Coordinator	5,460.00	20,000.00	-14,540.00	27.30 %
0500.19 Insurance	18,209.72	12,000.00	6,209.72	151.75 %
0500.20 Instructor Lodging		800.00	-800.00	
0500.21 Office Supplies	2,844.98	500.00	2,344.98	569.00 %

Front Range Fire Consortium

Budget vs. Actuals: FY_2022 - FY22 P&L

January - August, 2022

	TOTAL			
	ACTUAL	BUDGET	OVER BUDGET	% OF BUDGET
0500.22 Miscellaneous	6,714.32	5,000.00	1,714.32	134.29 %
0500.23 Testing Equip/Software/Test Bnk		800.00	-800.00	
0500.24 Leased Resources	268,520.23	550,000.00	-281,479.77	48.82 %
0500.25 Dues/Fees/Subscriptions	394.22		394.22	
Total 0500.00 Academy Expenses	335,218.58	643,750.00	-308,531.42	52.07 %
0550.00 Major Academy Equipment				
0550.01 Major Academy Equipment	11,414.23		11,414.23	
0550.02 Exercise Equipment	2,000.00	2,000.00	0.00	100.00 %
0550.03 Radio		7,000.00	-7,000.00	
0550.04 Move Expenses	5,681.58		5,681.58	
Total 0550.00 Major Academy Equipment	19,095.81	9,000.00	10,095.81	212.18 %
Total 10.6000 Expenses	403,220.49	753,750.00	-350,529.51	53.50 %
Total Expenses	\$403,220.49	\$753,750.00	\$ -350,529.51	53.50 %
NET OPERATING INCOME	\$276,635.51	\$27,250.00	\$249,385.51	1,015.18 %
NET INCOME	\$276,635.51	\$27,250.00	\$249,385.51	1,015.18 %

Front Range Fire Consortium

Profit and Loss

January - August, 2022

	TOTAL		
	JAN - AUG, 2022	JAN - AUG, 2021 (PY)	CHANGE
Income			
10.5000 Revenue		0.00	0.00
0100.00 Membership Dues	100,000.00	110,000.00	-10,000.00
0200.00 Academy Payments	558,600.00	289,702.51	268,897.49
0200.50 Misc Revenue	4,181.00		4,181.00
0300.00 Professional Development	17,075.00		17,075.00
Total 10.5000 Revenue	679,856.00	399,702.51	280,153.49
Total Income	\$679,856.00	\$399,702.51	\$280,153.49
GROSS PROFIT	\$679,856.00	\$399,702.51	\$280,153.49
Expenses			
10.6000 Expenses			
0400.00 Admin			
0400.01 Executive Administrator	10,595.00	20,709.00	-10,114.00
0400.02 Legal	2,347.50	620.00	1,727.50
0400.03 Insurance	1,702.00	0.00	1,702.00
0400.04 Audit/Finance	7,699.91	2,500.00	5,199.91
0400.05 Leased Resources	974.93	6,611.11	-5,636.18
0400.07 Office Supplies/Equipment	125.99		125.99
0400.08 Miscellaneous	13.48		13.48
0400.10 Web Service	1,279.18	1,219.27	59.91
0400.11 Seminar Expenses	8,231.11		8,231.11
0400.14 Professional Development Expense	15,937.00	1,200.00	14,737.00
0400.15 Admin/Logistics Coordinator		4,765.50	-4,765.50
Total 0400.00 Admin	48,906.10	37,624.88	11,281.22
0500.00 Academy Expenses			
0500.01 Printing	440.66	114.33	326.33
0500.02 Books	8,002.81	8,898.90	-896.09
0500.03 Extinguishers		738.25	-738.25
0500.04 Rental	410.32	806.62	-396.30
0500.05 Building Materials	8,399.88	9,111.97	-712.09
0500.07 Recruit Clothing	9,383.45	4,538.98	4,844.47
0500.08 Instructor Clothing	1,047.74	53.82	993.92
0500.09 Fuel	168.24	41.25	126.99
0500.11 Food/Water	2,745.38	2,879.32	-133.94
0500.12 Propane	1,420.43		1,420.43
0500.13 Awards	21.60	245.64	-224.04
0500.14 Equipment Repair	1,034.60	218.01	816.59
0500.18 Admin/Logistics Coordinator	5,460.00	11,596.50	-6,136.50
0500.19 Insurance	18,209.72	5,623.77	12,585.95
0500.21 Office Supplies	2,844.98	373.97	2,471.01
0500.22 Miscellaneous	6,714.32	2,378.32	4,336.00
0500.23 Testing Equip/Software/Test Bnk		1,107.00	-1,107.00

Front Range Fire Consortium

Profit and Loss

January - August, 2022

		TOTAL	
	JAN - AUG, 2022	JAN - AUG, 2021 (PY)	CHANGE
0500.24 Leased Resources	268,520.23	252,385.86	16,134.37
0500.25 Dues/Fees/Subscriptions	394.22		394.22
Total 0500.00 Academy Expenses	335,218.58	301,112.51	34,106.07
0550.00 Major Academy Equipment			
0550.01 Major Academy Equipment	11,414.23	348.51	11,065.72
0550.02 Exercise Equipment	2,000.00	5,818.18	-3,818.18
0550.03 Radio		300.00	-300.00
0550.04 Move Expenses	5,681.58		5,681.58
Total 0550.00 Major Academy Equipment	19,095.81	6,466.69	12,629.12
Total 10.6000 Expenses	403,220.49	345,204.08	58,016.41
Total Expenses	\$403,220.49	\$345,204.08	\$58,016.41
NET OPERATING INCOME	\$276,635.51	\$54,498.43	\$222,137.08
NET INCOME	\$276,635.51	\$54,498.43	\$222,137.08

Front Range Fire Consortium

Profit and Loss Detail

January - August, 2022

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT	BALANCE
Ordinary Income/Expenses						
Income						
10.5000 Revenue						
0100.00 Membership Dues						
02/08/2022	Invoice	181	Platte Valley Fire Protection District	2022 Annual Membership Dues	10,000.00	10,000.00
02/08/2022	Invoice	179	Loveland Fire Rescue	2022 Annual Membership Dues	10,000.00	20,000.00
02/08/2022	Invoice	184	Windsor Severance Fire Rescue	2022 Annual Membership Dues	10,000.00	30,000.00
02/08/2022	Invoice	176	Front Range Fire Rescue	2022 Annual Membership Dues	10,000.00	40,000.00
02/08/2022	Invoice	175	Boulder Fire Rescue	2022 Annual Membership Dues	10,000.00	50,000.00
02/08/2022	Invoice	177	Greeley Fire Department	2022 Annual Membership Dues	10,000.00	60,000.00
02/08/2022	Invoice	182	Poudre Fire Authority	2022 Annual Membership Dues	10,000.00	70,000.00
02/08/2022	Invoice	183	Wellington Fire Protection District	2022 Annual Membership Dues	10,000.00	80,000.00
02/08/2022	Invoice	180	Mountain View Fire Protection District	2022 Annual Membership Dues	10,000.00	90,000.00
02/08/2022	Invoice	178	Longmont Fire Department	2022 Annual Membership Dues	10,000.00	100,000.00
Total for 0100.00 Membership Dues					\$100,000.00	
0200.00 Academy Payments						
04/28/2022	Invoice	194	Cheyenne Fire & Rescue	Recruit FF Rowdy Fichtner FRFC 2022 Spring	14,250.00	14,250.00
04/28/2022	Invoice	194	Cheyenne Fire & Rescue	Recruit FF Daniel Tinetti FRFC 2022 Spring	14,250.00	28,500.00
06/10/2022	Invoice	174	Cheyenne Fire & Rescue	Spring 2022 Academy Recruits 10% Surcharge: Rowdy Fichtner and Daniel Tinetti	2,850.00	31,350.00
06/15/2022	Bill	2022-01	Poudre_Fire_Authority	8 Academy Recruits (8 * \$14,250)	114,000.00	145,350.00
06/15/2022	Invoice	205	Windsor Severance Fire Rescue	Spring 2022 Academy - 1 recruit	14,250.00	159,600.00
06/15/2022	Bill	2022-01	Greeley_Fire_Department	Academy recruits (2 x \$14,250)	28,500.00	188,100.00
08/26/2022	Journal Entry	27		To accrue 26 recruits for 2022-2 Academy	370,500.00	558,600.00
Total for 0200.00 Academy Payments					\$558,600.00	
0200.50 Misc Revenue						
06/15/2022	Bill	2022-01	Poudre_Fire_Authority	Purchase of leftover OSB from Spring Academy	4,181.00	4,181.00
Total for 0200.50 Misc Revenue					\$4,181.00	
0300.00 Professional Development						
04/05/2022	Invoice	191	Galeton Fire Protection District	Envision Leadership Spring Tuition	275.00	275.00
04/05/2022	Invoice	191	Galeton Fire Protection District	Envision Leadership Spring Tuition	1,100.00	1,375.00
04/05/2022	Invoice	186	Greeley Fire Department	Envision Leadership Spring Tuition	3,000.00	4,375.00
04/05/2022	Invoice	193	Laramie County Fire Protection District #2	Envision Leadership Spring Tuition	1,100.00	5,475.00
04/05/2022	Invoice	190	Platte Valley Fire Protection District	Envision Leadership Spring Tuition	500.00	5,975.00
04/05/2022	Invoice	189	Front Range Fire Rescue	Envision Leadership Spring Tuition	500.00	6,475.00
04/05/2022	Invoice	192	Evans Fire Protection District	Envision Leadership Spring Tuition	1,100.00	7,575.00
04/05/2022	Invoice	185	Poudre Fire Authority	Envision Leadership Spring Tuition	250.00	7,825.00
04/05/2022	Invoice	187	Loveland Fire Rescue	Envision Leadership Spring Tuition	1,500.00	9,325.00
04/05/2022	Invoice	188	Windsor Severance Fire Rescue	Envision Leadership Spring Tuition	500.00	9,825.00
04/05/2022	Invoice	188	Windsor Severance Fire Rescue	Envision Leadership Spring Tuition	250.00	10,075.00
04/05/2022	Invoice	185	Poudre Fire Authority	Envision Leadership Spring Tuition	7,000.00	17,075.00
Total for 0300.00 Professional Development					\$17,075.00	
Total for 10.5000 Revenue					\$679,856.00	
Total for Income					\$679,856.00	
Expenses						
10.6000 Expenses						
0400.00 Admin						
0400.01 Executive Administrator						
01/31/2022	Bill	01/31/2022	Warren D. Jones	Executive chief hours	487.50	487.50
03/01/2022	Bill	03/01/2022	Warren D. Jones	Executive chief hours	910.00	1,397.50
04/04/2022	Bill	04/04/2022	Warren D. Jones	Executive chief hours	1,820.00	3,217.50
05/03/2022	Bill	05/03/2022	Warren D. Jones	Executive chief hours at 42 hours total	2,730.00	5,947.50
06/10/2022	Bill	06/10/2022	Warren D. Jones	Executive chief hours at 11 hours total	715.00	6,662.50
06/21/2022	Bill	06/10/2023	Warren D. Jones	Executive chief hours at 27.5 hours total	1,787.50	8,450.00
06/21/2022	Bill	06/10/2024	Warren D. Jones	Executive chief hours at 33 hours total	2,145.00	10,595.00
Total for 0400.01 Executive Administrator					\$10,595.00	
0400.02 Legal						
06/07/2022	Bill	138861	Ireland Stapleton Pryor & Pascoe, PC	Bill #138861, 13327: Non-Retainer Matters	2,120.00	2,120.00
07/01/2022	Bill	139479	Ireland Stapleton Pryor & Pascoe, PC	Legal fees for Non-Retainer Matters to discuss insurance coverage of FRFC, Facility Use agreement with Forge Campus and review correspondence regarding LFRA handling Fall Academy	227.50	2,347.50
Total for 0400.02 Legal					\$2,347.50	

Front Range Fire Consortium

Profit and Loss Detail

January - August, 2022

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT	BALANCE
0400.03 Insurance						
02/14/2022	Bill	48382129	McNeil & Company, Inc.	TRIA	3.00	3.00
02/14/2022	Bill	48382129	McNeil & Company, Inc.	Renewal	750.00	753.00
02/14/2022	Bill	48381129	McNeil & Company, Inc.	Renewal	926.00	1,679.00
02/14/2022	Bill	48381129	McNeil & Company, Inc.	TRIA	23.00	1,702.00
Total for 0400.03 Insurance					\$1,702.00	
0400.04 Audit/Finance						
01/04/2022	Bill	89374	The James Vincent Group	3rd quarter financial consulting services	750.00	750.00
01/04/2022	Bill	89374	The James Vincent Group	4th quarter financial consulting services	750.00	1,500.00
03/08/2022	Expense	22032687119	bill.com	bill.com Monthly processing fees	108.95	1,608.95
04/06/2022	Check	EFT	bill.com	March 2022 Bill.com Subscription Fees	97.82	1,706.77
04/15/2022	Bill	89518	The James Vincent Group	1st quarter financial consulting services	750.00	2,456.77
05/06/2022	Check		bill.com	March 2022 Bill.com Subscription Fees	96.62	2,553.39
06/01/2022	Bill	8601_05.22	Bank of Colorado	Late Fees	25.00	2,578.39
06/01/2022	Bill	8601_05.22	Bank of Colorado	Intuit QBs	80.00	2,658.39
06/01/2022	Bill	8601_05.22	Bank of Colorado	Intuit QBs	80.00	2,738.39
06/01/2022	Bill	8601_05.22	Bank of Colorado	Finance Charges	12.96	2,751.35
06/01/2022	Bill	89635	The James Vincent Group	Financial consulting services and Additional Finance Director Services	2,000.00	4,751.35
07/01/2022	Credit Card Credit		Bank of Colorado	Reversal of Interest and Late fees from prior period	-26.44	4,724.91
07/01/2022	Bill	89676	The James Vincent Group	Finance Director Services	1,500.00	6,224.91
07/01/2022	Credit Card Credit		Bank of Colorado	Reversal of Interest and Late fees from prior period	-25.00	6,199.91
08/01/2022	Bill	89708	The James Vincent Group	Finance Director Services	1,500.00	7,699.91
Total for 0400.04 Audit/Finance					\$7,699.91	
0400.05 Leased Resources						
03/31/2022	Bill	03/31/2022	Front Range Fire Rescue	Q1 administrative support: Cindy Heesemann	386.88	386.88
06/14/2022	Bill	06/14/2022	Front Range Fire Rescue	Q2 Administrative Support for 19 hours for Admin: Cindy Heesemann	588.05	974.93
Total for 0400.05 Leased Resources					\$974.93	
0400.07 Office Supplies/Equipment						
08/18/2022	Expense	8074	Walmart	Batteries	95.80	95.80
08/18/2022	Expense	8041	Office Depot		30.19	125.99
Total for 0400.07 Office Supplies/Equipment					\$125.99	
0400.08 Miscellaneous						
07/01/2022	Credit Card Credit		Bank of Colorado	Adjustment from prior period credit card	13.48	13.48
Total for 0400.08 Miscellaneous					\$13.48	
0400.10 Web Service						
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Patterson: Docusign	15.00	15.00
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Patterson: Google workspace	8.30	23.30
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Patterson: Google suite	12.00	35.30
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Patterson: QuickBooks	80.00	115.30
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: Google Storage	19.99	135.29
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: Docusign	15.00	150.29
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: Google Suite	12.00	162.29
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: QuickBooks	80.00	242.29
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: QuickBooks	80.00	322.29
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: Google Workspace	8.30	330.59
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Patterson: Docusign	15.00	345.59
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Patterson: Google suite	12.00	357.59
04/01/2022	Bill	8601_04.22	Bank_of_Colorado	Patterson: QuickBooks	80.00	437.59
04/01/2022	Bill	8601_04.22	Bank_of_Colorado	Patterson: Google Suite	12.00	449.59
04/01/2022	Bill	8601_04.22	Bank_of_Colorado	Patterson: QuickBooks	80.00	529.59
05/19/2022	Bill	04.2022	Bank of Colorado	Siteground Hosting	199.87	729.46
07/02/2022	Expense	0849_07.02.2022	Intuit.com	Monthly Online Sub	80.00	809.46
07/31/2022	Expense	0849_07.31.2022	Intuit.com	Monthly QB Online Sub	80.00	889.46
08/19/2022	Bill	003-005110_Aug22	Loveland Pulse	Internet Service 08/15/2022-09/18/2022	304.72	1,194.18
08/31/2022	Expense	0849	Intuit.com	Quickbooks	85.00	1,279.18
Total for 0400.10 Web Service					\$1,279.18	
0400.11 Seminar Expenses						
02/10/2022	Bill	021022-1	Anderson Leadership Solutions	Becoming a Firefighter Character Workshop (2-day class)	6,500.00	6,500.00
04/19/2022	Bill	041922-1	Anderson Leadership Solutions	Becoming a Firefighter Character Workshop (2-day class) for 10 FFs, FRFC Leadership Training at 130 per person	1,300.00	7,800.00
05/18/2022	Bill	05_2022	Windsor Severance Fire Protection District	Expenses paid for leadership seminar: Becoming a Firefighter of Charter by David Anderson	431.11	8,231.11
Total for 0400.11 Seminar Expenses					\$8,231.11	
0400.14 Professional Development Expense						
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Mirowski: Qdoba-catered lunch	137.25	137.25

Front Range Fire Consortium

Profit and Loss Detail

January - August, 2022

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT	BALANCE
01/10/2022	Bill	01/10/2022	Poudre_Fire_Authority	Envision Leadership copies	258.00	395.25
01/14/2022	Bill	221969046-1	Poudre_Fire_Authority	Envision Leadership binders	170.90	566.15
01/31/2022	Bill	01/31/2022	Randy Mirowski	January 2022 Reimbursable Hours	1,600.00	2,166.15
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Mirowski: Staples	178.36	2,344.51
02/02/2022	Bill	2022-FRFC-0202	Poudre_Fire_Authority	Envision Leadership copies	527.70	2,872.21
02/28/2022	Bill	02/28/2022	Randy Mirowski	February 2022 Reimbursable Hours	2,900.00	5,772.21
03/31/2022	Bill	03/31/2022	Randy Mirowski	March 2022 Reimbursable Hours	3,350.00	9,122.21
04/30/2022	Bill	04_2022	Poudre_Fire_Authority	Captain Kristine Reinking teaching two classes for the leadership encounter	556.70	9,678.91
04/30/2022	Bill	04/30/2022	Randy Mirowski	April 2022 Reimbursable Hours	3,250.00	12,928.91
04/30/2022	Bill	04_2022	Windsor Severance Fire Protection District	Chief Kazian Teaching two classes for the leadership encounter - 10 hours	556.70	13,485.61
05/19/2022	Bill	04.2022	Bank of Colorado	Staples	129.90	13,615.51
06/01/2022	Bill	06/01/2022	Randy Mirowski	May 2022 Professional Development; ENVISION LEADERSHIP-The Leadership Encounter Course (Winter/Spring of 2022) Reimbursable Hours	2,000.00	15,615.51
06/01/2022	Bill	8601_05.22	Bank of Colorado	Qdoba	156.00	15,771.51
06/01/2022	Bill	8601_05.22	Bank of Colorado	Walmart	70.23	15,841.74
06/01/2022	Bill	8601_05.22	Bank of Colorado	Staples	95.26	15,937.00
Total for 0400.14 Professional Development Expense					\$15,937.00	
Total for 0400.00 Admin					\$48,906.10	
0500.00 Academy Expenses						
0500.01 Printing						
08/18/2022	Expense	8041	FedEx		440.66	440.66
Total for 0500.01 Printing					\$440.66	
0500.02 Books						
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: Fire Protection Publications	2,190.60	2,190.60
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Patterson: Amazon-books	145.86	2,336.46
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Dragan: Forestry Suppliers-wildland books	159.16	2,495.62
07/11/2022	Expense	0849_07.11.2022	Amazon		5,156.46	7,652.08
07/17/2022	Expense	0849_07.17.2022	Amazon		350.73	8,002.81
Total for 0500.02 Books					\$8,002.81	
0500.04 Rental						
06/02/2022	Bill	1001	Poudre_Fire_Authority	Family Day Chairs/Sound System Rental (Best Event Rentals)	410.32	410.32
Total for 0500.04 Rental					\$410.32	
0500.05 Building Materials						
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Patterson: Home Depot (purchased by Warren Jones)	8,316.20	8,316.20
08/11/2022	Expense	8074	Home Depot	Supplies	34.68	8,350.88
08/11/2022	Expense	8074	Home Depot		100.00	8,450.88
08/14/2022	Credit Card Credit	8074	Home Depot		-51.00	8,399.88
Total for 0500.05 Building Materials					\$8,399.88	
0500.07 Recruit Clothing						
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Dragan: Amazon-masks	124.37	124.37
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Waidler: Amazon-masks	299.85	424.22
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Waidler: Amazon-knee pads	207.87	632.09
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Waidler: Garretson's-recruit clothing	1,872.10	2,504.19
08/06/2022	Expense	8074	Home Depot	Safety Glasses, masks and rope	336.66	2,840.85
08/19/2022	Expense	3552	Garretson's Sports		3,271.30	6,112.15
08/23/2022	Expense	8074	Garretson's Sports		3,271.30	9,383.45
Total for 0500.07 Recruit Clothing					\$9,383.45	
0500.08 Instructor Clothing						
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Waidler: Garretson's-instructor clothing	1,047.74	1,047.74
Total for 0500.08 Instructor Clothing					\$1,047.74	
0500.09 Fuel						
05/19/2022	Bill	04.2022	Bank of Colorado	Greely Auto	88.28	88.28
05/19/2022	Bill	04.2022	Bank of Colorado	Jax	79.96	168.24
Total for 0500.09 Fuel					\$168.24	
0500.11 Food/Water						
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Dragan: Bindle Coffee-family day coffee, cinnamon rolls	550.00	550.00
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Patterson: The Human Bean-graduation coffee	255.00	805.00
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Patterson: Rocky Mountain Bottled Water	428.89	1,233.89
05/19/2022	Bill	04.2022	Bank of Colorado	Walmart	84.77	1,318.66
06/01/2022	Bill	8601_05.22	Bank of Colorado	Little Caesars	58.03	1,376.69
06/01/2022	Bill	8601_05.22	Bank of Colorado	Little Caesars	153.63	1,530.32
06/01/2022	Bill	8601_05.22	Bank of Colorado	Amazon	39.50	1,569.82
07/01/2022	Bill	3545_07.22	Bank_of_Colorado	Bindle Coffee	550.00	2,119.82
07/01/2022	Bill	3552_07.22	Bank_of_Colorado	Krazy karls	275.61	2,395.43
07/02/2022	Expense	0849_07.02.2022	Roma Restaurant		94.97	2,490.40
08/18/2022	Expense	8074	Firehouse Subs		254.98	2,745.38
Total for 0500.11 Food/Water					\$2,745.38	
0500.12 Propane						
05/18/2022	Bill	95151	Schrader Propane Co	580 Gallons Propane for FRFC Academy at PFA Training Center	1,420.43	1,420.43

Front Range Fire Consortium

Profit and Loss Detail

January - August, 2022

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT	BALANCE
Total for 0500.12 Propane					\$1,420.43	
0500.13 Awards						
06/01/2022	Bill	8601_05.22	Bank of Colorado	Craft Trophy	21.60	21.60
Total for 0500.13 Awards					\$21.60	
0500.14 Equipment Repair						
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Waidler: O'Reilly Auto Parts-chainsaw repair	29.05	29.05
03/01/2022	Bill	8601_03.22	Bank_of_Colorado	Waidler: Arvada Rent-Alls-chainsaw repair	28.82	57.87
03/01/2022	Bill	30179972	Poudre_Fire_Authority	Smoke machine repair	723.75	781.62
04/01/2022	Bill	8601_04.22	Bank_of_Colorado	Waidler: Arvada Rent-Alls-chainsaw repair	252.98	1,034.60
Total for 0500.14 Equipment Repair					\$1,034.60	
0500.18 Admin/Logistics Coordinator						
01/31/2022	Bill	01/31/2022	Warren D. Jones	Academy chief hours	650.00	650.00
03/01/2022	Bill	03/01/2022	Warren D. Jones	Academy chief hours	552.50	1,202.50
04/04/2022	Bill	04/04/2022	Warren D. Jones	Academy chief hours	747.50	1,950.00
05/03/2022	Bill	05/03/2022	Warren D. Jones	Academy chief hours 11.5 hours total	747.50	2,697.50
06/10/2022	Bill	06/10/2022	Warren D. Jones	Academy chief hours 10 hours total	650.00	3,347.50
06/21/2022	Bill	06/10/2023	Warren D. Jones	Academy chief hours 17.5 hours total	1,137.50	4,485.00
06/21/2022	Bill	06/10/2024	Warren D. Jones	Academy chief hours 15 hours total	975.00	5,460.00
Total for 0500.18 Admin/Logistics Coordinator					\$5,460.00	
0500.19 Insurance						
02/10/2022	Bill	47765129	McNeil & Company, Inc.	TRIA	116.93	116.93
02/10/2022	Bill	47765129	McNeil & Company, Inc.	Endorse	1,368.87	1,485.80
02/10/2022	Bill	47806129	McNeil & Company, Inc.	TRIA	34.80	1,520.60
02/10/2022	Bill	47806129	McNeil & Company, Inc.	Endorse	658.42	2,179.02
02/10/2022	Bill	47768129	McNeil & Company, Inc.	TRIA	44.27	2,223.29
02/10/2022	Bill	47807129	McNeil & Company, Inc.	Endorse	282.90	2,506.19
02/10/2022	Bill	47768129	McNeil & Company, Inc.	Endorse	5,051.01	7,557.20
02/10/2022	Bill	47807129	McNeil & Company, Inc.	TRIA	13.94	7,571.14
02/10/2022	Bill	47810129	McNeil & Company, Inc.	Endorse	578.30	8,149.44
02/10/2022	Bill	47763129	McNeil & Company, Inc.	TRIA	127.40	8,276.84
02/10/2022	Bill	47763129	McNeil & Company, Inc.	Endorse	1,712.98	9,989.82
02/10/2022	Bill	47810129	McNeil & Company, Inc.	TRIA	4.90	9,994.72
02/14/2022	Bill	48380129	McNeil & Company, Inc.	Renewal	8,191.00	18,185.72
02/14/2022	Bill	48380129	McNeil & Company, Inc.	TRIA	24.00	18,209.72
Total for 0500.19 Insurance					\$18,209.72	
0500.21 Office Supplies						
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Dragan: Office Depot-academy supplies	51.53	51.53
07/20/2022	Expense	8041_07.20.2022	Home Depot		28.97	80.50
07/21/2022	Expense	000017007	Worthington	Reversible Dry Erase Boards	788.30	868.80
07/26/2022	Expense	8074_07.26.2022	Home Depot	Shop Towels, Homer Bucket, Simple Green, Gloves, Sanitizer, Pine Sol, Germ X Hand wash, clorox cleanup	203.91	1,072.71
07/26/2022	Expense	8074_07.26.2022	Ace Hardware	Toilet Bowl Brush, Brush and Caddy Bowl and Plunger/Holder	75.94	1,148.65
07/27/2022	Expense	8074_07.27.2022	Home Depot	Build Bu Remover, Showerhead and GB Handheld	92.48	1,241.13
07/28/2022	Expense	8074_07.28.22	Office Depot	Pencil, Sharpner, Rnd Grip, Batteries, Expo Marker and Caddy	86.70	1,327.83
08/10/2022	Expense	8041	Best Buy		183.28	1,511.11
08/16/2022	Expense	8074	Microsoft		99.99	1,611.10
08/16/2022	Expense	8074	Home Depot	Cleaning Supplies	346.38	1,957.48
08/26/2022	Expense	8074	Home Depot	Cleaning Supplies	372.03	2,329.51
08/28/2022	Expense	3552	Amazon		32.98	2,362.49
08/28/2022	Expense	8074	Home Depot	Cleaning Supplies	148.86	2,511.35
08/29/2022	Expense	3552	Amazon		186.85	2,698.20
08/31/2022	Expense	3552	Amazon	Supplies	146.78	2,844.98
Total for 0500.21 Office Supplies					\$2,844.98	
0500.22 Miscellaneous						
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Dragan: Fox & Robyn Recording-graduation audio	100.00	100.00
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Dragan: United States Postal Service-shipping graduation documents	69.60	169.60
01/01/2022	Bill	8601_01.22	Bank_of_Colorado	Dragan: Leonard's Mail-shipping	207.42	377.02
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Dragan: Action Signs & Banners-academy flag	433.84	810.86
02/01/2022	Bill	8601_02.22	Bank_of_Colorado	Dragan: United States Postal Service-certificate mailing	8.95	819.81
03/04/2022	Bill	20220316	First Due Intelligence, LLC	The art of reading smoke instruction session	500.00	1,319.81
04/01/2022	Bill	8601_04.22	Bank_of_Colorado	Dragan: The Stick Rack-helmets	258.32	1,578.13
05/19/2022	Bill	04.2022	Bank of Colorado	Zoom	155.45	1,733.58
05/19/2022	Bill	04.2022	Bank of Colorado	Google	12.00	1,745.58
06/01/2022	Bill	8601_05.22	Bank of Colorado	Google	12.00	1,757.58
06/06/2022	Bill	june 6 2022	Colorado State University	22-01 Graduation at CSU: Organ Recital Hall, Rear Projection System, and Rehearsal and Event Labor	1,225.00	2,982.58
06/30/2022	Bill	148540	Brekke Storage	40' High Cube Container for 6/28/2022 - 07/25/2022	125.00	3,107.58
07/01/2022	Bill	0849_07.22	Bank_of_Colorado	for moving from PFA to LRFA	867.50	3,975.08
07/18/2022	Expense	8041_07.18.2022	Sam's Club		45.00	4,020.08
07/19/2022	Expense	S00275691	Affordable Used Appliances	Used Top Mount Ref Base	500.00	4,520.08
07/25/2022	Expense	SO68869	Witmer Public Safety Group, Inc.	Lion Smoke Liquid (5 Liter)	730.74	5,250.82

Front Range Fire Consortium

Profit and Loss Detail

January - August, 2022

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	AMOUNT	BALANCE
07/29/2022	Bill	29911	Loveland Fire Rescue Authority	FRFC Portion of Salamander Tags	135.00	5,385.82
08/04/2022	Expense	8041	Costco		999.99	6,385.81
08/04/2022	Expense	8041	Amazon		99.99	6,485.80
08/09/2022	Expense	8041	Amazon		96.95	6,582.75
08/09/2022	Expense	8041	Amazon		93.99	6,676.74
08/10/2022	Expense	8041	Amazon		12.99	6,689.73
08/11/2022	Expense	8041	Office Depot		24.59	6,714.32
Total for 0500.22 Miscellaneous					\$6,714.32	
0500.24 Leased Resources						
06/15/2022	Bill	06.15.2022	Mountain View Fire Protection Dist.	Spring 2022 FRFC Recruit Fire Academy	388.00	388.00
06/15/2022	Credit Memo	002	Windsor Severance Fire Rescue	Spring 2022 Lease Resource Credits	7,209.00	7,597.00
06/15/2022	Bill	06.15.2022	Loveland Fire Rescue Authority	Spring 2022 FRFC Recruit Fire Academy	37,404.00	45,001.00
06/15/2022	Bill	2022-01	Poudre_Fire_Authority	Spring 2022 Academy	139,593.00	184,594.00
06/15/2022	Bill	95504	Poudre_Fire_Authority	Leased Resource/Carissa Sigward: FRFC Class 22-1 Total Hour Worked 45.5	1,408.23	186,002.23
06/15/2022	Bill	06.15.2022	Longmont_Fire_Department	Spring 2022 FRFC Recruit Fire Academy	182.00	186,184.23
06/15/2022	Bill	2022-01	Greeley_Fire_Department	Leased Resource costs for Spring 2022 Academy	62,483.00	248,667.23
08/26/2022	Journal Entry	28		FRFR Week 1	2,382.00	251,049.23
08/26/2022	Journal Entry	28		GFD Week 1	2,618.00	253,667.23
08/26/2022	Journal Entry	28		LFRA Week 1	7,238.00	260,905.23
08/26/2022	Journal Entry	28		WSFR Week 1	4,539.00	265,444.23
08/26/2022	Journal Entry	28		LFD Week 1	3,076.00	268,520.23
Total for 0500.24 Leased Resources					\$268,520.23	
0500.25 Dues/Fees/Subscriptions						
06/07/2022	Check	EFT	bill.com	Bill.com Monthly Billing	95.42	95.42
07/06/2022	Check	EFT	bill.com	Bill.com Monthly Billing	92.25	187.67
08/03/2022	Expense	8074_08.03.2022	Building Permit	Building Permit Fees - Forge Permit	100.00	287.67
08/08/2022	Check	EFT	bill.com	Bill.com Monthly Billing	106.55	394.22
Total for 0500.25 Dues/Fees/Subscriptions					\$394.22	
Total for 0500.00 Academy Expenses					\$335,218.58	
0550.00 Major Academy Equipment						
0550.01 Major Academy Equipment						
07/14/2022	Expense	1793	ScreenBeam, Inc.		1,117.04	1,117.04
07/18/2022	Expense	125469	Live Action Safety	Test Dummies	2,599.98	3,717.02
07/18/2022	Expense	19	Ok Fine Production	Rescue Dummies	3,771.00	7,488.02
07/20/2022	Expense	8041_07.20.2022	Sam's Club		3,406.24	10,894.26
07/25/2022	Expense	112-2516572-5844247	Amazon	TV Stands	519.97	11,414.23
Total for 0550.01 Major Academy Equipment					\$11,414.23	
0550.02 Exercise Equipment						
01/18/2022	Bill	537	Train For The Win	Physical training programming	2,000.00	2,000.00
Total for 0550.02 Exercise Equipment					\$2,000.00	
0550.04 Move Expenses						
08/02/2022	Expense	8041	Tractor Supply		3,324.33	3,324.33
08/11/2022	Expense	8074	Amazon	AV Equipment for Forge	91.57	3,415.90
08/13/2022	Expense	8074	Ace Hardware	Supplies for Forge	272.92	3,688.82
08/16/2022	Expense	8074	Best Buy	Computer for Academy	519.65	4,208.47
08/17/2022	Expense	8074	Home Depot	Equipment and Materials for move	158.87	4,367.34
08/19/2022	Expense	8074	Tractor Supply		1,204.24	5,571.58
08/28/2022	Expense	8074	Walmart	Microwave x2 for Forge Facility	110.00	5,681.58
Total for 0550.04 Move Expenses					\$5,681.58	
Total for 0550.00 Major Academy Equipment					\$19,095.81	
Total for 10.6000 Expenses					\$403,220.49	
Total for Expenses					\$403,220.49	
Net Income					\$276,635.51	

Front Range Fire Consortium



Fiscal Year Begins: Jan-22

Twelve-Month Cash Flow

Front Range Fire Consortium

	Beginning	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Monthly Average	Overview
Cash Summary															
Cash on Hand (beginning of month)	174,380	174,380	349,202	346,417	365,002	409,542	400,402	296,601	320,875	304,255	258,825	245,724	230,396	308,468	
Cash Available (on hand + receipts, before cash out)	174,380	354,103	359,702	396,417	417,377	412,242	557,152	325,101	325,725	308,055	262,625	249,524	605,021	381,087	
Cash Position (end of month)	174,380	349,202	346,417	365,002	409,542	400,402	296,601	320,875	304,255	258,825	245,724	230,396	293,286	318,377	
Cash Receipts															
Membership Dues	-	-	10,000	50,000	40,000	-	-	-	-	-	-	-	-	8,333	
Academy Payments	-	178,223	-	-	-	-	156,750	28,500	2,850	-	-	-	370,500	61,402	
Professional Development	-	1,500	500	-	12,375	2,700	-	-	2,000	3,800	3,800	3,800	4,125	3,145	
Total Cash Receipts	-	179,723	10,500	50,000	52,375	2,700	156,750	28,500	4,850	3,800	3,800	3,800	374,625	72,619	
Cash Paid Out															
Disbursements	-	4,902	13,285	31,414	7,836	11,839	260,551	4,226	21,470	49,230	16,901	19,128	311,735	62,710	
Total Cash Paid Out	-	4,902	13,285	31,414	7,836	11,839	260,551	4,226	21,470	49,230	16,901	19,128	311,735	62,710	
		(Actual)	(Actual)	(Actual)	(Actual)	(Actual)	(Actual)	(Actual)	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)		

Front Range Fire Consortium

Year to Date Disbursements

January - August, 2022

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	DEBIT	CREDIT
Bank of Colorado						
Beginning Balance						
01/12/2022	Journal Entry			Bill.com 01/12/22 Payables Funding		\$3,401.96
01/13/2022	Deposit				\$179,723.38	
01/14/2022	Journal Entry			Bill.com 01/14/22 Payables Funding		\$1,500.00
02/09/2022	Deposit		Platte Valley Fire Protection District		\$500.00	
02/11/2022	Journal Entry			Bill.com 02/11/22 Payables Funding		\$698.60
02/14/2022	Journal Entry			Bill.com 02/14/22 Payables Funding		\$2,737.50
02/17/2022	Journal Entry			Bill.com 02/17/22 Payables Funding		\$3,348.80
02/18/2022	Payment	34876	Loveland Fire Rescue		\$10,000.00	
02/25/2022	Journal Entry			Bill.com 02/25/22 Payables Funding		\$6,500.00
03/08/2022	Expense	22032687119	bill.com			\$108.95
03/10/2022	Deposit				\$50,000.00	
03/11/2022	Journal Entry			Bill.com 03/11/22 Payables Funding		\$723.75
03/14/2022	Journal Entry			Bill.com 03/14/22 Payables Funding		\$6,862.50
03/15/2022	Journal Entry			Bill.com 03/15/22 Payables Funding		\$23,719.16
04/06/2022	Check	EFT	bill.com			\$97.82
04/08/2022	Journal Entry	5		Bill.com 04/08/22 Payables Funding		\$386.88
04/08/2022	Journal Entry	6		Bill.com 04/08/22 Payables Funding		\$5,917.50
04/11/2022	Deposit				\$750.00	
04/13/2022	Deposit				\$20,000.00	
04/15/2022	Journal Entry	7		Bill.com 04/15/22 Payables Funding		\$1,433.30
04/25/2022	Deposit				\$31,625.00	
05/06/2022	Journal Entry	8		Bill.com 05/06/22 Payables Funding		\$3,477.50
05/06/2022	Check		bill.com			\$96.62
05/19/2022	Deposit				\$2,700.00	
05/23/2022	Journal Entry	9		Bill.com 05/23/22 Payables Funding		\$5,663.40
05/26/2022	Bill Payment (Check)		Bank of Colorado	Voided	\$0.00	
05/26/2022	Journal Entry	10		Bill.com 05/26/22 Payables Funding		\$1,851.54
05/27/2022	Journal Entry	11		Bill.com 05/27/22 Payables Funding		\$750.23
06/07/2022	Check	EFT	bill.com			\$95.42
06/10/2022	Journal Entry	12		Bill.com 06/10/22 Payables Funding		\$5,635.32
06/17/2022	Journal Entry	13		Bill.com 06/17/22 Payables Funding		\$3,485.00
06/28/2022	Journal Entry	14		Bill.com 06/28/22 Payables Funding		\$67,643.44
06/28/2022	Payment	P22062401 - 2706500	Windsor Severance Fire Rescue	Inv #175	\$7,041.00	
06/29/2022	Journal Entry	15		Bill.com 06/29/22 Payables Funding		\$33,983.00
07/06/2022	Check	EFT	bill.com			\$92.25
07/07/2022	Deposit				\$28,500.00	
07/08/2022	Journal Entry	16		Bill.com 07/08/22 Payables Funding		\$2,088.05
07/15/2022	Journal Entry	17		Bill.com 07/15/22 Payables Funding		\$1,818.11
07/21/2022	Journal Entry	18		Bill.com 07/21/22 Payables Funding		\$227.50
08/02/2022	Deposit		Cheyenne Fire & Rescue		\$2,850.00	
08/08/2022	Check	EFT	bill.com			\$106.55
08/09/2022	Journal Entry	19		Bill.com 08/09/22 Payables Funding		\$1,500.00
08/10/2022	Deposit		Front Range Fire Rescue		\$500.00	
08/15/2022	Journal Entry	20		Bill.com 08/15/22 Payables Funding		\$14,101.27
08/23/2022	Journal Entry	21		Bill.com 08/23/22 Payables Funding		\$5,762.16
08/26/2022	Deposit		Loveland Fire Rescue		\$1,500.00	
Total for Bank of Colorado					\$335,689.38	\$205,814.08
TOTAL					\$335,689.38	\$205,814.08



Front Range Fire Consortium 2023 Draft Budget

Membership Rate \$ 10,000
Academy Rate \$ 14,250

	2022 Budget	Jan - Jul, 2022	Proposed Budget Total	Approved Budget
# of Recruits	44	13	45	
# of Members	11	10	10	
Income				
10.5000 Revenue				
0100.00 Membership Dues	\$ 110,000	\$ 100,000	100,000	
0200.00 Academy Payments	\$ 627,000	\$ 188,100	641,250	
0200.50 Misc Revenue		\$ 4,181	-	
0300.00 Professional Development	\$ 44,000	\$ 17,075	40,000	
Total 10.5000 Revenue	\$ 781,000	\$ 309,356	781,250	-
Total Income	\$ 781,000	\$ 309,356	781,250	-
Gross Profit	\$ 781,000	\$ 309,356	781,250	-
Expenses				
10.6000 Operating Expenses				
0400.01 Executive Administrator	\$ 35,000	\$ 10,595	100,000	
0400.01a Executive Admin Assistant			65,000	
0400.02 Legal	\$ 2,500	\$ 2,348	4,000	
0400.04 Audit/Finance	\$ 15,000	\$ 6,251	33,000	
0400.07 Office Supplies/Equipment	\$ 1,200		-	
0400.09 Board Support			-	
0400.10 Web Service	\$ 1,000	\$ 729	1,000	
0400.11 Seminar Expenses	\$ 1,000	\$ 8,231	8,043	
0400.13 Professional Development Design			2,451	
0400.14 Professional Development Expense	\$ 44,000	\$ 15,937	-	
0400.15 Admin/Logistics Coordinator			-	
0500.01 Printing	\$ 500		1,477	
0500.02 Books	\$ 9,000	\$ 2,496	9,802	
0500.03 Extinguishers	\$ 700		700	
0500.04 Rental	\$ 2,000	\$ 410	2,000	
0500.05 Building Materials	\$ 18,000	\$ 8,316	18,000	
0500.07 Recruit Clothing	\$ 10,000	\$ 2,504	8,668	
0500.08 Instructor Clothing	\$ 1,000	\$ 1,048	1,000	
0500.09 Fuel	\$ 500	\$ 168	500	
0500.11 Food/Water	\$ 7,500	\$ 2,395	5,695	
0500.12 Propane	\$ 800	\$ 1,420	800	
0500.13 Awards	\$ 600	\$ 22	764	
0500.14 Equipment Repair	\$ 2,800	\$ 1,035	2,800	
0500.15 Webbing	\$ 350		350	
0500.16 Hand Tools	\$ 900		900	
0500.18 Admin/Logistics Coordinator	\$ 20,000	\$ 5,460	-	
0500.19 Insurance	\$ 12,100	\$ 19,912	10,100	
0500.20 Insrtructor Lodging	\$ 800		-	
0500.21 Office Supplies	\$ 500	\$ 52	2,857	
0500.22 Miscellaneous	\$ 5,200	\$ 3,975	5,578	

Front Range Fire Consortium 2023 Draft Budget

Membership Rate \$ 10,000
Academy Rate \$ 14,250

	2022 Budget	Jan - Jul, 2022	Proposed Budget Total	Approved Budget
0500.23 Testing Equip/Software/Test Bnk	\$ 800		800	
0500.24 Leased Resources	\$ 551,000	\$ 249,642	496,914	
0500.25 Dues/Fees/Subscriptions		\$ 188	1,200	
Total 0500.00 Total Operating Expenses	\$ 744,750	\$ 343,134	\$ 784,400	-
0550.00 Major Academy Equipment				
0550.01 Major Academy Equipment			-	
0550.02 Exercise Equipment	\$ 2,000	\$ 2,000	-	
0550.03 Radio	\$ 7,000		-	
Total 0550.00 Major Academy Equipment	9,000	2,000	-	-
Total 10.6000 Expenses	753,750	345,134	784,400	-
Total Expenses	753,750	345,134	784,400	-
Net Operating Income	27,250	(35,778)	(3,150)	-
Net Income	27,250	(35,778)	(3,150)	-
Gross Profit	3.5%	-11.6%	-0.4%	

FRONT RANGE FIRE CONSORTIUM 2023 Annual Fees, Contributions and Reimbursement Schedule

Purpose and Scope

The purpose of this Schedule is to establish the annual fees, contributions, reimbursements for leased resources, and advance deposits (if any) as authorized in Section 6.1.2 and Article 7 of the Intergovernmental Agreement Establishing the Front Range Fire Consortium (“IGA”). It shall apply to all fees, contributions, reimbursements and advance deposits (if any) for the fiscal year 2023 as adopted by the Board of Directors in the budget process, and as may be amended thereafter by the Board during the 2023 fiscal year.

Unless otherwise defined in this Schedule, capitalized terms shall have the meaning set forth in the IGA.

Annual Membership Fee

The annual membership fee paid by Establishing Members and Associate Members for the fiscal year 2023 shall be \$10,000.

Per Participant Fee: Recruit Academy

The Per Participant Fee for each Participant attending the recruit academy for Establishing Members, Associate Members and Contracting Agencies shall be \$14,250. If a Participant discontinues the academy, either voluntarily or involuntarily, before the end of the fourth week of the academy, this fee shall be one-third of the Per Participant Fee shown above. If a Participant discontinues the academy, either voluntarily or involuntarily, before the end of the eighth week of the academy, this fee shall be two-thirds of the Per Participant Fee shown above. If a Participant discontinues the academy, either voluntarily or involuntarily, after the start of the ninth week, the Per-Participant Fee shall be the full amount shown above.

The Unaffiliated Per-Participant Fee for each Unaffiliated Participant shall be 10% higher than the established Per-Participant fee of Establishing Members, Associate Members and Contracting Agencies.

Per Participant Fee: Professional Development Program

The Per Participant Fee for each Participant for Establishing Members, Associate Members, and Contracting Agency, in the professional development program shall be \$500 per semester.

The Unaffiliated Per-Participant Fee for each Unaffiliated Participant shall be 10% higher than the established Per-Participant fee of Establishing Members, Associate Members and Contracting Agencies.

Reserve Fund Contribution

The Reserve Fund Contribution for Establishing Members shall be \$0 for the fiscal year 2023.

Advance Deposit

The Advance Deposit for the fiscal year 2023 shall be \$0.

Seminar Fees

Any seminar fee shall be set by the Board of Directors when a specific seminar is authorized.

Leased Resources Reimbursement Schedule: Personnel

An Establishing Member or Associate Member shall only be reimbursed for the personnel it actually assigns to FRFC’s leased resource program. An Establishing Member or Associate Member shall not be reimbursed for other costs it incurs as a result of such assignment, such as the personnel costs it incurs in covering the shifts of the personnel it actually assigns to FRFC’s leased resource program.

Shift schedule personnel

A wage survey was completed utilizing available rates, and calculated by position by averaging the maximum per-hour overtime rate for personnel regularly assigned to shifts of all Establishing Members and Associate Members participating in the leased resource program then compared to 2020 rates. Modifications can be made by BOD if necessary. The hourly rate for shift personnel for 2023 shall be:

Position (Shift)	Hourly rate
Battalion Chief or above	\$67.61
Captain	\$61.14
Lieutenant	\$54.62
Driver Operator	\$48.93
Firefighter	\$43.68
Specialist (personnel not classified as uniformed firefighters or officers)	\$51.96

Standard 40-hour work week personnel

A wage survey was completed utilizing available rates, and calculated by position by averaging the maximum regular (straight time) per-hour rate for personnel regularly assigned to a standard 40 hour work week of all Establishing Members and Associate Members participating in the

leased resource program then compared to 2020 rates. Modifications can be made by BOD if necessary. The hourly rate for 40-hour work week personnel for 2023 shall be:

Position (40 hour)	Hourly rate
Battalion Chief	\$64.67
Captain	\$58.45
Lieutenant	\$54.24
Driver Operator	\$49.52
Firefighter	\$47.75
Executive Administrator/Professional Development Adjunct Instructor	\$60.90
Administrative professional	\$32.50

Leased Resources Reimbursement Schedule: Personal Property

	Cost per day
Standard Type I, III, IV fire pumper	\$100
Standard aerial apparatus	\$100
Water tender	\$100
Command vehicle, other light or support vehicle	\$50
Training props	\$0

Leased Resources Reimbursement Schedule: Real Property

	Cost per day
Classroom (includes restrooms, locker rooms, kitchen and similar support spaces, utilities and routine maintenance)	\$0
Burn building	\$0
Burn building when used for live fire (full day)	\$500
Burn building when used for live fire (half day)	\$250
Drill Ground	\$0
Tower	\$0
Interior storage bay	\$0

Consumable Supplies Reimbursement

The cost of consumable supplies for the recruit academy and other FRFC programs shall be reimbursed at the cost incurred. Request for reimbursement and appropriate documentation and receipts must be provided before the conclusion of the activity or program. Request for reimbursement should be made prior to any purchases being made.

Adopted by Board of Directors: 11/9/22

Amended by the Board of Directors: _____